



## **Cabot Corp. Announces Completion Of Carbon Black Facility Expansion In Shanghai And Formation Of Cabot (China) Ltd.**

February 4, 2004

SHANGHAI, CHINA and BOSTON, MA, USA (February 4, 2004) Cabot Corporation (NYSE: CBT) announced today the completion of the expansion of Shanghai Cabot Chemical Co., Ltd.'s carbon black plant in Shanghai. The expansion adds 50,000 metric tons (MT) of annual capacity to the Shanghai plant, bringing total annual capacity to approximately 130,000 MT. Shanghai Cabot Chemical Co., Ltd. is a joint venture between Cabot and Shanghai Coking Co., Ltd. Cabot also announced that it had formed a new holding company, Cabot (China) Limited, to manage all of its investments, businesses and resources in China.

Kennett F. Burnes, Chairman and CEO of Cabot, said at the official plant opening ceremony, "Cabot has had operations in China for more than a decade. Our experience in China has been positive and it has increased our desire to be more actively involved in the Chinese market. We see the plant expansion and new holding company as important steps for growing our business in China." Also participating in the celebration were Hoil Kim, Chairman, Cabot (China) Limited, Xinsheng Zhang, President, Cabot (China) Limited, officials of the Shanghai Municipal Government, other government officials, business partners, customers, and residents of the local community.

"The expansion of our carbon black plant is a significant milestone that demonstrates Cabot's commitment to China and our joint venture," said William J. Brady, Executive Vice President and General Manager, of Cabot's Carbon Black business.

Xinsheng Zhang, President, Cabot (China) Ltd., said, "Cabot has contributed greatly to the local economy. The establishment of the holding company and the completion of this expansion project further demonstrate our desire for continued local prosperity. We are looking forward to working in China and further strengthening our relationships throughout the country." Zhang also emphasized Cabot's continuing support for community projects including helping local students finance their education.

Hu Gongming, Chairman of Shanghai Coking Co., Ltd. and Shanghai Cabot Chemical Co., Ltd. said, "We are happy to see the expanded operation at our Shanghai JV plant and the establishment of Cabot (China) Limited, which shows Cabot's further commitment to grow in China."

Cabot also announced that it would build a state-of-the-art laboratory in Shanghai to support its customers located throughout the Asia Pacific region.

### **About Cabot Corporation**

Cabot Corporation is a global specialty chemicals and performance materials company headquartered in Boston, MA. The Company produces carbon black, fumed silica and metal oxides, specialty metals, ink-jet colorants, and cesium formate drilling fluids. The website address is: <http://www.cabot-corp.com>.