CABOT CORPORATION RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

| | | Dec. Q | M | lar. Q | | I 2023 ^(A) June Q | S | Sept. Q | F | Y 2023 |
|---|-------------------------------------|------------------|---------|------------------|-------|--|-------|--------------|-----------|----------------------|
| Reconciliation of Adjusted EPS to GAAP EPS | | | | | | | | | | |
| Net income (loss) per share attributable to Cabot Corporation | \$ | 0.93 | \$ | 1.29 | \$ | _ | \$ | _ | \$ | 2.23 |
| Less: Certain items after tax per share | | (0.05) | | (0.04) | | | | | | (0.08) |
| Adjusted earnings (loss) per share | \$ | 0.98 | \$ | 1.33 | \$ | _ | \$ | _ | \$ | 2.31 |
| | | | | Fi | isca | I 2022 ^(A) | | | | |
| | Dec. Q Mar. Q June Q Sept. Q FY 202 | | | | | | | | | Y 2022 |
| Reconciliation of Adjusted EPS to GAAP EPS | | | | | | | | | | |
| Net income (loss) per share attributable to Cabot Corporation | \$ | (1.57) | \$ | 1.84 | \$ | 1.69 | \$ | 1.64 | \$ | 3.62 |
| Less: Certain items after tax per share | | (2.86) | | 0.15 | | (0.04) | | 0.09 | | (2.66) |
| Adjusted earnings (loss) per share | \$ | 1.29 | \$ | 1.69 | \$ | 1.73 | \$ | 1.55 | \$ | 6.28 |
| (A) Per share amounts are calculated after tax. | | | | | | | | | | |
| Dollars in millions | | Fiscal 2023 | | | | | | | | |
| | | Dec. Q | M | lar. Q | | June Q | S | Sept. Q | F | Y 2023 |
| Reconciliation of Total Segment EBIT, Total Segment EBITDA and Adjusted | | | | | | | | | | |
| EBITDA to Net Income and Segment EBITDA Margin | _ | | _ | | _ | | _ | | | |
| Net income (loss) attributable to Cabot Corporation | \$ | 54 | \$ | 75 | \$ | _ | \$ | _ | \$ | 129 |
| Net income (loss) attributable to noncontrolling interests | | 12 | | 7 | | _ | | _ | | 19 |
| Equity in earnings of affiliated companies, net of tax Provision (benefit) for income taxes | | (2) 20 | | (1) 29 | | _ | | _ | | (3) 49 |
| Frovision (benefit) for income taxes | | 20 | | 29 | | | | | | 49 |
| Income (loss) before income taxes and equity in earnings of affiliated companies | \$ | 84 | \$ | 110 | \$ | _ | \$ | _ | \$ | 194 |
| Interest expense | | 22 | | 23 | | _ | | | <u> </u> | 45 |
| Certain items | | 4 | | 2 | | _ | | _ | | 6 |
| Unallocated corporate costs | | 15 | | 16 | | _ | | _ | | 31 |
| General unallocated (income) expense | | (4) | | (2) | | _ | | _ | | (6) |
| Less: Equity in earnings of affiliated companies | | (2) | | (1) | | | | | | (3) |
| Total Segment EBIT | \$ | 123 | \$ | 150 | \$ | | \$ | | \$ | 273 |
| Depreciation and amortization excluding corporate depreciation | | 34 | | 36 | | _ | _ | _ | | 70 |
| Total Segment EBITDA | \$ | | \$ | 186 | \$ | _ | \$ | _ | \$ | 343 |
| Less: Unallocated corporate costs before corporate depreciation Adjusted EBITDA | \$ | 15 142 | \$ | 16 170 | \$ | | \$ | | \$ | 31 312 |
| | Ť | | | | | L O | | 2 | _ | |
| Dollars in millions Reinforcement Materials EBIT | \$ | Dec. Q 94 | \$ | lar. Q 122 | | June Q | \$ | Sept. Q | <u>\$</u> | Y 2023 216 |
| Reinforcement Materials Depreciation and amortization | Φ | 17 | Φ | 18 | Ф | _ | Ф | _ | Ф | 35 |
| Reinforcement Materials EBITDA | \$ | 111 | \$ | 140 | \$ | | \$ | | \$ | 251 |
| Reinforcement Materials Sales | \$ | 643 | \$ | 672 | \$ | _ | \$ | _ | \$ | 1,315 |
| Reinforcement Materials EBITDA Margin | | 17% | _ | 21% | | -% | • | -% | | 19% |
| Dollars in millions | | Dec. Q | 1.4 | lar. Q | | June Q | - | Sept. Q | | Y 2023 |
| Performance Chemicals EBIT | \$ | 29 | \$ | 28 | \$ | Julie Q | \$ | ьері. Q — | \$ | 57 |
| Performance Chemicals Depreciation and amortization | • | 17 | * | 18 | * | _ | * | _ | * | 35 |
| Performance Chemicals EBITDA | \$ | 46 | \$ | 46 | \$ | _ | \$ | _ | \$ | 92 |
| Performance Chemicals Sales | \$ | 286 | \$ | 326 | \$ | _ | \$ | _ | \$ | 612 |
| Performance Chemicals EBITDA Margin | | 16% | | 14% | | - % | | - % | | 15% |
| Dollars in millions | | | | | Fisc | al 2023 | | | | |
| Reconciliation of Free Cash Flow and Discretionary Free Cash Flow to Cash | _ | | | | | ai zozo | | | | |
| Flow from Operating Activities | | Dec. Q | M | lar. Q | | June Q | S | Sept. Q | F | Y 2023 |
| Cash flow from operating activities (B) | \$ | 52 | \$ | 162 | \$ | _ | \$ | _ | \$ | 214 |
| Less: Additions to property, plant and equipment | _ | 35 | | 51 | | | | | | 86 |
| Free cash flow | \$ | 17 | \$ | 111 | \$ | _ | \$ | _ | \$ | 128 |
| Plus: Additions to property, plant and equipment | | 35 | | 51 | | _ | | _ | | 86 |
| Less: Changes in net working capital (C) | | (34) | | 59 | | _ | | _ | | 25 |
| Less: Sustaining and compliance capital expenditures | | 23 | | 27 | | | | | | 50 |
| Discretionary free cash flow | \$ | 63 | \$ | 76 | \$ | _ | \$ | _ | \$ | 139 |
| (B) As provided in the Condensed Consolidated Statements of Cash Flows. (C) Defined as changes in accounts receivable, inventory and accounts payable and accrued I Flows. | iabili | ties as presen | nted or | n the Cond | dense | ed Consolid | dated | d Statemen | ts of | Cash |